

TABLE 26- MAXIMIZING THROUGHPUT: STRATEGIC INFRASTRUCTURE PLANNING

RUBY MOUNTAIN INC.

Ruby Mountain Inc. provides public and private sector clients with a variety of environmental services including strategic planning and consensus building. A primary emphasis of Ruby Mountain has been air quality issues focusing on mobile source emissions and alternative motor fuels.

Current projects include emissions credit trading and alternative fuels programs in Connecticut and light and heavy duty alternative fuel vehicle program in Long Island, NY. Ruby Mountain is also active with the Salt Lake City Olympic Committee in the development of a Clean Air Alternative Fuel Program, for the 2002 Winter Olympics and is currently developing a strategic alternative fuel plan for the Greater Yellowstone Teton Clean Cities Coalition. Ruby Mountain has projects in Texas where it works with The Texas General Land Office on a integrated alternative fuel vehicle procurement effort, the Greater Coastal Bend Clean Cities Coalition on the implementation of an alternative fuel port project at the Port of Corpus Christi and the Paso Del Norte Clean Cities Coalition in the development of an LCNG infrastructure project in Las Cruces New Mexico, a renewable energy alternative fuels project at the EL Paso International Airport and a heavy duty transportation conversion program with the Maquiladora industry in Ciudad Juárez.

Ruby Mountain is represented in its work by Mr. Jon Lear, a Principal in the firm, and Ms. Juliet Burdelski, Senior Program Director.

Mr. Lear has over 15 years of experience in air quality and other environmental issues. Prior to founding Ruby Mountain in 1992, Mr. Lear served as Vice President for the Sundance Development Corporation and the Center for Resource Management, an environmental non-profit organization. Hi experience includes organizing and directing a variety of environmental and utility projects, including the development of electric utilities on Indian Lands. Mr. Lear has a degree in law from the University of Utah.

Ms. Burdelski, has worked with Ruby Mountain since 1995. She has over six years of experience in air quality, transportation planning and community development projects. Prior to joining Ruby Mountain, Ms. Burdelski worked with the Center for Resource Management and served as the Clean Cities Coordinator for the Gold Coast Clean Cities program in Southeast Florida. Ms. Burdelski has a Master of Urban Planning from the University of Michigan.